COGNITA

Group Policy: Serious Incident Reporting (in relation to Safeguarding and Health & Safety) August 2025













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Part 1: Introduction

Purpose

To outline a group-wide approach to the use of Serious Incident Report Forms ['SIRF'].

Use of Serious Incidents and SIRF

SIRFs are used within Cognita to report serious incidents relating to Safeguarding and Health & Safety, including non-recent incidents. The detail within this document does not apply to SIRFs relating to other business areas.

The management of SIRFs is part of our wider commitment to maintaining a high-quality culture of care across Cognita. This culture of care is central to living out the Cognita global purpose: 'To thrive in a rapidly evolving world'.

Cognita ensures that serious incidents relating to Safeguarding and Health & Safety (including non-recent incidents) are approached proportionately and with relevant involvement from members of the Cognita team. The involvement of Cognita team members depends on the severity of each serious incident.

We work hard to ensure that we adopt a learning approach to our work. This is central to the SIRF review process. Discussing and agreeing lessons learned helps us to reflect and strengthen our processes for the good of all students and adults.

Definition of Serious Incidents

The following parameters are provided to define a Serious Incident in relation to a Cognita school or the wider Cognita business. Serious Incidents require immediate action and formal reporting through the Serious Incident Reporting system.

- 1. A fatality or near fatality of a student whilst in our care.
- 2. A fatality of near fatality of an employee (or contractor/visitor whilst on our site).
- 3. Any event or situation that has caused or has the potential to cause significant harm to a key stakeholder*.
- 4. Any event or situation involving a key stakeholder* that has been deemed or is suspected to be a criminal offence by local authorities.
- 5. Any event or situation that causes significant reputational risk.
- 6. Any event or situation that has been reported to a relevant regulatory authority as recorded within this policy (see Appendix 01).

*For this purpose, key stakeholders include students, members of staff, visitors to Cognita sites and members of the wider school community (e.g. parents).

Part 2: Accountability, responsibility and escalation in Cognita regions

Accountability and responsibility

The CEO in each region is <u>accountable</u> for ensuring that:

- 1. A system for managing serious incidents and the relevant SIRF reporting is in place that takes account of the size and structure of the region. This should include regular reporting channels to the Regional CEO and be regularly evaluated to ensure it is fit for purpose.
- 2. Written guidance, regarding the SIRF process, that is tailored to the local regulatory context is published by the regional team and updated annually.
- 3. A named person or persons in the region is/are responsible for management of the SIRF process, using the agreed group-wide template (see Appendix 02).
- 4. SIRFs are escalated as outlined in this policy, aligned with our Duty of Candour.
- 5. A regional SIRF log is maintained utilising the consistent group-wide template and SIRF analysis is completed as part of the Annual Assurance Report.
- 6. Learning from an incident or incidents is intentionally shared to support continuous improvement within and beyond the region.
- 7. This policy is implemented in full by members of their regional team.

Escalation within the region

The chart below outlines the defined group-wide escalation process that should be used in each Cognita region.

Level		Involvement
Level 1	Moderate	Regional Safeguarding Lead and/or Regional H&S Lead
Level 2	Important	Regional Safeguarding Lead and/or Regional H&S Lead and information shared with Regional Executive Team and Regional Legal Counsel.
Level 3	Critical	Regional Executive Team (including Regional CEO) involvement required

Each regional team is expected to clarify within their region-specific SIRF guidance:

who should be involved and who is responsible for the escalation of SIRFs at each
of the three levels (in accordance with the information detailed with Appendix 03 of
this document); and

 who is responsible for SIRF record keeping including the maintenance of the regional SIRF log.

Part 3: Accountability, responsibility and escalation at Group Level

Accountability and responsibility

The Group Chief Education Officer is accountable for establishing a group-wide system for SIRF reporting and publishing to regions to ensure that accountability and responsibility for this work is clearly outlined.

The Group Chief Education Officer is <u>responsible</u> for the following actions (with involvement from the Group General Counsel):

- 1. Provide group-wide policy on the use of SIRFs, accompanying SIRF template and SIRF log template to ensure coherence across the Cognita system.
- 2. Maintain oversight of SIRFs escalated beyond the region and provide updates to the Group CEO and Cognita Board of Directors as appropriate.
- 3. Offer guidance on escalated SIRFs drawing on knowledge and learnings from across all regions.
- 4. Schedule regular meetings with the Group General Counsel and Head of Group Education Insight and Projects to review and update the Group SIRF Log. At the meeting it will be agreed who will lead on continuing oversight of each escalated SIRF and when each SIRF is closed at a Group monitoring level.
- 5. Ensure that there is a system in place for discussing common themes and lessons learnt from SIRFs across the Cognita group, included through shared learning meetings chaired by the Independent Safeguarding Review Team Leader or the Independent Health & Safety Review Team Leader.
- 6. Chair Lessons Learned meetings following the most serious incidents to ensure group-wide policy amendment and/or knowledge animation.

The Head of Group Education Insight and Projects is <u>responsible</u> for maintaining the Group SIRF Log and ensuring that arrangements are in place for the systematic collection and representation of SIRF data from each region.

Escalation beyond Cognita regions to group level

Regional CEOs are expected to put a system in place that ensures immediate escalation to group level (see below) where there are *immediate* reputational risks, legal/enforcement or external and/or public implications (including when related to a non-recent event).

The guiding criteria for an escalation beyond the region are:

- A concern about systemic organisation or region-wide safeguarding or health & safety matters.
- A fatality or near fatality of a student whilst in our care.
- A fatality or near fatality of an employee (or contractor/visitor whilst on our site).

- A serious matter relating to an employee of Cognita or student that has been referred to any local authority, law enforcement body, or regulatory body within a country (excluding routine referrals in a regulated jurisdiction).
- Incident that poses significant reputational risk to Cognita.

Where the incident aligns with one or more of the criteria listed above, the serious incident should be escalated (with the completed SIRF) by email to:

- Group General Counsel;
- Group Chief Education Officer;
- Group Chief People Officer; and
- Head of Group Education Insight and Projects.

The above group meet periodically to keep the Group-wide SIRF log under review via the Intelligent Accountability Dashboard.

Part 4: Reporting

Once per year each region will be asked to provide an overview of SIRF data, as part of their Annual Assurance Report. This document is used to prepare an Annual Board Report for each Cognita region.

Appendix 01: Further detail regarding regulatory authorities

Across Cognita jurisdictions, there is considerable variation in the reporting expectations following a Health & Safety or Safeguarding incident. This table clarifies the different regulatory authorities that incidents are reported to and identifies where reporting to a specific regulatory authority would always prompt a SIRF to be opened.

Region	Country	An incident reported to this regulatory authority will always mean a 'SIRF' is opened (with reasoning). Detail includes both H&S and Safeguarding.	An incident reported to this regulatory authority will not always mean a 'SIRF' is opened (with reasoning). Detail includes both H&S and Safeguarding.
	India	Safeguarding- Special Juvenile Police Unit Mandatory reporting by all schools under the POCSO law for all sexual abuse and exploitation cases. Will have a significant impact on the child. Severe penalties for schools who fail to report through this law. H&S - NA.	Safeguarding - State/District Police Often used for advice and guidance on less serious safeguarding concerns and will refer serious concerns to the Special Juvenile Police Unit if deemed appropriate.
Asia	Hong Kong	Safeguarding - Hong Kong Police Force (HKPF) Become involved in the most significant safeguarding concerns and triggers further referrals to agencies in Hong Kong. Police involvement indicates a high level of harm to a child or an individual related to the school has committed a serious criminal offence. H&S - Commissioner of labour All incidents that require external reporting indicate serious harm.	Safeguarding - Family and Child Protective Service Unit Mandatory reporting on most safeguarding concerns, including less serious concerns and can indicate less serious harm to a child. Note: Significant safeguarding concerns referred will lead to the raising of a SIRF. (Mandatory reporting law comes into effect January 2026).
	Thailand	Safeguarding - Royal Thai Police (RTP) Only become involved in the most serious safeguarding concerns indicating a child has suffered significant harm or an individual related to the school has committed a serious criminal offence. H&S - NA	
	Singapore	Safeguarding - Singapore Police Force (SPF) Only become involved in the most serious safeguarding concerns indicating a child has suffered significant harm or an individual	Safeguarding - MSF Child Protective Services Require safeguarding reporting for some minor safeguarding concerns. Note: MSF will also become involved in

		related to the school has committed a serious criminal offence. Internal Security Department For the reporting of terrorism related offences and concerns. H&S - Ministry of manpower (MOM) for list of reportable accidents All incidents that require external reporting indicate serious harm. National Environment Agency (NEA) for environment concerns All incidents that require external reporting indicate serious harm.	more serious safeguarding concerns prompting a SIRF when appropriate. National Anti-Violence & Sexual Harassment Helpline (NAVH) Used to report concerns around Domestic Abuse and Violence in the home. Significant Domestic Abuse concerns would be reported to MSF or SPF and could lead to a SIRF being raised.
	Vietnam	Safeguarding - Vietnam People's Police Force Will only become involved in the most serious safeguarding concerns indicating a child has suffered significant harm or an individual related to the school has committed a serious criminal offence. Ministry of Public Security	Safeguarding - National Hotline for Child Protection Often used for guidance and advice for less serious safeguarding concerns. Note: Can also be utilised for more serious safeguarding concerns indicating a child has suffered significant harm.
	Karaa	Used for the reporting of terrorism related offences and concerns. H&S - Ministry of labour all incidents that require external reporting indicate serious harm.	
	Korea	Safeguarding - National Child Protection Agency Due to mandatory reporting requirements of certain types of child abuse, indicating a child has suffered significant harm. Korean National Police Agency Currently unknown on the role they play in safeguarding concerns but legislation indicates they will become involved when a child has suffered significant harm.	
	14-11	H&S - Ministry of employment and labour All incidents that require external reporting indicate serious harm.	110.0
Europe and USA	Italy	Safeguarding and H&S incidents Police The Police will be contacted if the serious incident indicates that a	H&S - Local Fire Authority This may be an incident related to a fire at the premises, or a visit by Fire

Spain	criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger. Safeguarding and H&S incidents Police The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is	Authority whereby school is non- compliant with local legislation or receives enforcement. H&S - Local Fire Authority This may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is non-
	likely to occur and/or if an individual is in imminent danger.	compliant with local legislation or receives enforcement. Mutua (Spanish Insurer), incidents reportable for worker related accidents.
United Kingdom	Safeguarding and H&S incidents Police The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger.	Safeguarding LADO The Local Authority Designated Officer is responsible for managing allegations against adults who work with children. They will be contacted if the serious incident definitely/potentially meets the 'harm tests' for an allegation (KCSIE).
		H&S - Local Fire Authority This may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is non-compliant with local legislation or receives enforcement.
		HSE Health and Safety Executive – UK Regulator for workplace health and safety. Incidents reported under RIDDOR.
		Ofsted Non ministerial department of UK Government in England that inspects and regulates education, training and social care services. Serious childcare incidents reported to Ofsted for registered provision.
		UKHSA UK Health Security Agency prevents, prepares, and responds to infectious, diseases and environmental hazards. Notification of outbreaks of infectious diseases.
Greece	Safeguarding and H&S incidents Police The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is	H&S - Local Fire Authority This may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is non-

		likely to occur and/or if an individual is in imminent danger.	compliant with local legislation or receives enforcement.
	United States	Safeguarding and H&S incidents Police The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger.	H&S - Local Fire Authority this may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is non- compliant with local legislation or receives enforcement.
	Switzerland	Safeguarding and H&S incidents Police The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger.	H&S - Local Fire Authority this may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is non- compliant with local legislation or receives enforcement.
	Kuwait	Safeguarding and H&S incidents N/A	Safeguarding - Police/ Civil Defence/ Local Municipality Ministry of Health Decision regarding SIRF made when considering contextual factors relating to the incident. H&S - Police/ Ministry of Health/ Civil Defence This may be an incident related to a fire at the premises, or a visit by Civil Defence whereby school is non- compliant with local legislation or receives enforcement.
Middle East	UAE	Safeguarding and H&S incidents N/A	Safeguarding All Emirates – Ministry of Education Decision regarding SIRF made when considering contextual factors relating to the incident. Child Protection Unit/ Local Police Authority Decision regarding SIRF made when considering contextual factors relating to the incident. Abu Dhabi – ADEK Decision regarding SIRF made when considering contextual factors relating to the incident. Dubai – KHDA/ Dubai Women & Children's Foundation Decision regarding SIRF made when considering contextual factors relating to the incident.

H&S – All Emirates – Police/ Civil Defence/ Local Municipality Decision regarding SIRF made when considering contextual factors relating to the incident. Abu Dhabi – Abu Dhabi Public Health Centre (ADPHC) Decision regarding SIRF made when
considering contextual factors relating to the incident. Dubai – Dubai Health Authority (DHA) Decision regarding SIRF made when
considering contextual factors relating to the incident.
Police/ Civil Defence/ Local Municipality Decision regarding SIRF made when considering contextual factors relating to the incident.
Safeguarding - Police/ Ministry of Social Development (Child Protection Unit) Decision regarding SIRF made when considering contextual factors relating to the incident.
Police/ Civil Defence/ Local Municipality Decision regarding SIRF made when considering contextual factors relating to the incident.
Safeguarding - Police/ Saudi Arabia National Family & Safety Programme Decision regarding SIRF made when considering contextual factors relating to the incident.
Police/ Civil Defence/ Local Municipality/ National Human Rights Committee of Qatar Decision regarding SIRF made when considering contextual factors relating to the incident.
Safeguarding - Police Decision regarding SIRF made when considering contextual factors relating to the incident.

Latin	Chile	Safeguarding PDI (Police) The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger. Fiscalfa/Tribunal de Familia (Family Court) The family court will be contacted if a serious safeguarding incident occurred/is likely to occur and/or if an individual is in imminent danger (mandatory by local legislation, such as family conflicts, child protection, parental rights, child abduction custody disputes, etc). Ministerio Publico (Public Ministry) The Public Ministry can be contacted if a child protection incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated physically or emotionally. H&S SENAPRED-National Service for Disaster Prevention and Response The National Service for Disaster Prevention and Response can be engaged in various cases, including geological events, hydrometeorological phenomena such as floods and droughts, atmospheric events including wildfires, and other situations requiring disaster risk management. mitigation, preparedness, response, and recovery. Defensa Civil (Civil Defense) Civil Defense should be contacted in situations of immediate risk to the population, such as fires, floods, earthquakes, collapse of structures, falling poles or trees, and any other emergency that requires assistance and community support from its volunteers trained in first aid, rescue and psychological support.	Safeguarding OPD (Oficina de protección de derechos-Human Rights Office) The Office for the Protection of the Rights of Children and Adolescents (OPD) will be contact in situations that may range from low-level violations to high-level violations, such as physical or psychological abuse, sexual abuse, or exploitation. If the violation constitutes a crime, it must be reported to the police or judicial authorities and lead to the opening of a SIRF H&S SL (Labor Security Institute) Occupational services - incidents of different severity levels must be reported to this agency, ranging from a broken bone to a fatality. Only some of these incidents will lead to the opening of a SIRF.' Local Fire Authority This may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is noncompliant with local legislation or receives enforcement.
		Conselho Tutelar (Tutelar Council) The Tutelar Council will be	INSS (National Institute of Social Security)
		contacted if a child protection	

incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated or threatened physically or emotionally (mandatory by local legislation, such as child abuse, neglect, risky behaviours, serious mental health situations, Peer and peer abuse, etc).

Police

The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger.

Ministerio Publico (Public Ministry)

The Public Ministry can be contacted if a child protection incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated physically or emotionally.

H&S

Defensa Civil (Civil Defense)

Civil Defense should be contacted in situations of immediate risk to the population, such as fires, floods, earthquakes, collapse of structures, falling poles or trees, and any other emergency that requires assistance and community support from its volunteers trained in first aid, rescue and psychological support.

Occupational services - incidents of different severity levels must be reported to this agency, ranging from a broken bone to a fatality. Only some of these incidents will lead to the opening of a SIRF.'

Local Fire Authority

this may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is noncompliant with local legislation or receives enforcement.

Mexico

Safeguarding

DIF (social and family welfare offices)

The DIF will be contacted if a child protection incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated or threatened physically or emotionally (mandatory by local legislation, such as child abuse, neglect, risky behaviours, serious mental health situations, Peer and peer abuse, etc).

Police

The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger.

Emergency services

Safeguarding

SEP (Ministry of Education), UNAM. The Ministry of Education should be engaged in child protection cases when there are suspicions of abuse, neglect, or harm to a child within the educational setting, such as on campus, school transportation, or school-organized activities. This engagement can range from investigating reports, developing protective policies, providing guidance to staff, to collaborating with other agencies to ensure the child's safety and well-being. If the violation constitutes a crime, it must be reported to the DIF, police or judicial authorities and lead to the opening of a SIRF

H&S

STPS- Secretary of Labor and Social Security, Labor Inspection, and conciliation and arbitration

Emergency services can be contacted if a child protection incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated or threatened physically or emotionally

H&S

Protección Civil (Civil Defence)

Civil Defence should be contacted in situations of immediate risk to the population, such as fires, floods, earthquakes, collapse of structures, falling poles or trees, and any other emergency that requires assistance and community support from its volunteers trained in first aid, rescue and psychological support.

Occupational services - incidents of different severity levels must be reported to this agency, ranging from a broken bone to a fatality. Only some of these incidents will lead to the opening of a SIRF.'

Local Fire Authority

this may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is noncompliant with local legislation or receives enforcement.

Colombia

Safeguarding

CBF- (Social and family Welfare offices)

The CBF will be contacted if a child protection incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated or threatened physically or emotionally (mandatory by local legislation, such as child abuse, neglect, risky behaviours, serious mental health situations, Peer and peer abuse, etc).

Police

The Police will be contacted if the serious incident indicates that a criminal offence has occurred/is likely to occur and/or if an individual is in imminent danger.

Emergency services

Emergency services can be contacted if a child protection incident occurred/is likely to occur and/or if an individual is in imminent danger or their rights are being violated or threatened physically or emotionally

Ombudsman

The ombudsman can be contacted to seek protection from human rights violations or arbitrary acts (Defensoría del Pueblo). The Ombudsman's Office defends and promotes the human rights of inhabitants in Colombia and abroad

H&S

Health Services, ARL (occupational insurance providers)

Occupational services - incidents of different severity levels must be reported to this agency, ranging from a broken bone to a fatality. Only some of these incidents will lead to the opening of a SIRF.'

Local Fire Authority

this may be an incident related to a fire at the premises, or a visit by Fire Authority whereby school is noncompliant with local legislation or receives enforcement.

	UNGRD- national unit for disaster risk management or Defensa Civil (Civil Defense) Civil Defense should be contacted in situations of immediate risk to the population, such as fires, floods, earthquakes, collapse of structures, falling poles or trees, and any other emergency that requires assistance and community support from its volunteers trained in first aid, rescue and psychological support.	
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Appendix 02: Group-wide template for SIRF reporting

	SERIOUS INCIDENT REPORT FORM Privileged for the use of the company legal advisers. COGNITA									
	[1] INCIDENT STATUS Status [R] Continuing risk. Fact finding not started, root causes not determined.									
		[A] No imm								nlace
		[G] Investig								
	Status	[O] IIIVoolig	uuon	compic	ica. i act iii	namy comp	otou unu	icuming c	otabilorioa.	
	1					T DETAILS	3			
SIRF R	Hea eference Nu	Ith & Safety			Sate	eguarding				
	ompleted b									
			[3] REP	ORTING	REQUIRE				
	Con	npulsory	ı			Additi	onal esca	alation if r	equired Chief	
	Gener						Dimeter	HR	Onesting	Director of Finance (REGION)
Head of	Manage Director		Th	is sed	ction to	be persc	nalise	b	0	
School / Principal	Educati (where the is no G				for each	n region				School
	(REGIO				Colleagues	Coordinator	DSL	manager	R Wanager	Facilities Manager
		MI DEI	FAII /	2E I 0/	CATION A	ND PERS	ON DED	OPTING		
School	Office nan		IAIL		CATIONA	IND PERS	ON KEF	OKIING		
School campus/site			-							
(if applic		ation regard	lina	-						
location	n									
School	contact co	xt, if applicab impleting S								
(insert na	ame) RF comple	ted		Click	or tap to ent	ter a date.				
(DD/MM/YYYY) Named contact for management										
of SIRF	in school	manayem	ent							
(insert name) Date of incident		Click	or tap to ent	ter a date.						
(DD/MM	MYYY) incident									
		er present	when	-						
the inci	dent occur	rred? If yes,	,							
Email a	ddress & 1	Telephone n								
for man (informati	nagement of tion for 'name	of SIRF ed contact' at	oove)							

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SERIOUS INCIDENT REPORT FORM (SIRF)

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* 1		MINORPHI DETAIL O			
	[4] INCIDENT DETAILS				
ļ		summary if a more detailed accident/incident report is attached.			
- 1	Location of incident	Choose an item.			
	(Select from list)				
ı	Type of person primarily	Choose an item.			
- 1	impacted by this incident				
	(Select from list)				
ı	If student, please select student	Choose an item			
	age	onouse an recini.			
	(Select from list)				
ŀ	,	Choose an item			
- 1	If incident involved students of	Choose an item.			
-	multiple ages, please add other age				
	If incident involved students of	Choose an item.			
L	multiple ages, please add other age				
-	If incident involved students of	Choose an item.			
	multiple ages, please add other age				
ı	If incident involved students of	Choose an item.			
	multiple ages, please add other age				
ı	Name of the impacted person(s)				
-	nume of the impacted person(s)				
H	If staff mambar contractor or				
-	If staff member, contractor or				
- 1	volunteer, please confirm				
ļ	role/occupation				
	Date & time parents contacted.				
	(if incident involved student(s))				
	Date & time next of kin				
	contacted.				
	(if incident involved adult(s))				
-					

re	T DESCRIPTION OF INCIDENT
	DESCRIPTION OF INCIDENT
Timeline of events	
Insert free text, include (if relevant):	
 details from victim and witness 	
statement;	
 CCTV and photo <u>evidence</u>; 	
 witness statements. 	
Do not photograph the individual's	
injuries but note them on a body map.	
Action taken immediately.	
Insert free text, include details of first	
aid and/or interim measures put in	
place.	
Description of injury/damage	
(Insert free text)	
Please provide any relevant	
further detail regarding incident	
(Insert free text)	
Was there media / social media	
coverage of the incident?	
(Insert free text)	
(moon noe text)	

SERIOUS INCIDENT REPORT FORM (SIRE	=)
Was an external agency	Choose an item.
informed?	
If yes, which external agency?	
(Insert free text)	

[6] CHECKLIST OF EVIDENCE ATTACHED			
Details	Attached	N/A	File Name
Photographs and/or CCTV footage*			
Accident/Incident Investigation			
Report			
Relevant school policies &			
procedures			
Existing risk assessments			
Post-accident/Incident risk			
assessments			
Parents correspondence			
Enforcement correspondence			
(police or regulatory body)			
Training/Competency records			
Medical records			
10. Statements (victim and witnesses) *			
11. Maintenance records			
12. Statutory notification/Insurance			
company notification			
13. Others (please list):			

Note 1: Photos or videos may be taken of the location/environment where the accident occurred and of the injury sustained. Where there is any concern relating to child welfare or safeguarding issues then photographs of the child are not to be taken. Body maps must be completed for cases with physical injury.

Note 10: Mark all draft statements; 'Privileged for the use of the company legal advisers'

SERIOUS INCIDENT REPORT FORM (SIRF)	

[7] LEARNINGS ESTABLISHED – FOR THE LOCATION WHERE THIS HAPPENED This section to be completed by a member of the school team.		
How and why this happened. List in chronological order; root cause analysis - establish initiating event from which all other causes or failings arose; establish underlying cause.		
Corrective/Preventative actions taken		
Preventative actions still to be taken.		

[8] RISK ASSESSMENT If relevant			
Status	Yes	No	N/A
Risk assessment in place			
Risk assessment reviewed			

	[9] LEARNINGS ESTABLISHED – FOR THE COGNITA SYSTEM This section to be completed by a member of the regional team.	
Actions <u>taken</u> as a result of this incident.		
Actions to be taken as a result of this incident. Include time scale and person responsible.		
Actions to be taken in other areas of your work as a result of learning from this incident (if relevant). Include time scale and person responsible.		

Appendix 03: Regional Accountability and Responsibility for SIRF Reporting and Management

Accountability: Accountability for SIRF reporting sits with the Regional CEO.

<u>Responsibility</u>: The table below outlines where responsibility for the management and reporting of SIRFs sits within each Cognita region as defined by each Regional CEO.

	Staff member(s) nominated by the Regional CEO to oversee the SIRF process, ensuring that this SIRF Policy is understood and implemented	Staff member(s) nominated by the Regional CEO for maintaining Regional SIRF log and taking responsibility for SIRF Reporting	Staff member(s) nominated for providing legal expertise in relation to the SIRF Process
Asia	Colin Sinclair	Glen Hookway (Safeguarding) Mark Yeo (H+S) Gwen Yeo (Employee related)	Terence Lin (Legal Counsel Asia) Legal Counsel Asia to provide legal expertise (as required) in relation to SIRFs occurring within the region. Legal Counsel Asia is copied into all SIRFs occurring within the region.
Europe & USA	Sarah Reynolds	Alison Barnett (Safeguarding) Melissa Jones (H+S) Vicky Kidd (Employee related)	Tim Merritt (Head of Legal, Europe and North America) Legal Counsel to provide expertise (as required) in relation to SIRFs occurring within the region. Legal Counsel is copied into all SIRFs occurring within the region.
LatAm	Sixto Joyanes (excluding for SIRFs occurring in Chile Middle Market, which are overseen by Felipe Horta)	Mexico: - Guadalupe Treviño (H&S) - Sandra Ascencio (Safeguarding) Colombia: - Lorena Daraviña (H&S) - Juan Pablo Rueda (Safeguarding) Brazil: - Vanda Ulliana Chile Upper Market: - Cinthya Barriga (H&S) - Rosario Borel (Safeguarding) Panama:	Jayne Pinchbeck (Group General Counsel) Group General Counsel to provide expertise (as required) in relation to SIRFs occurring within the region.

		- Sixto Joyanes Chile Middle Market: - Fabiola Sandoval (H&S) - Gretchen Beiza (Safeguarding) Paula Nikotian (Employee related)	
Middle East	lan Wallace	Kirsty Clarke (Safeguarding) Pauline Bruce (H+S)	Samantha Ellaby (Head of Legal, Middle East) Legal Counsel to provide expertise (as required) in relation to SIRFs occurring within the region. Legal Counsel is copied into all SIRFs occurring within the region.

Ownership and consult	tation	
Document sponsor	Group Chief Education Officer	
Issuing authority	Cognita Holdings Limited	
Technical owner	Kristie Overton,	
	Head of Group Education Insight and Projects	
Consultation	Group	
	Jayne Pinchbeck, Group General Counsel (Apr 2024)	
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Audience	
Audience	Group Executive Team
	Regional Safeguarding Leads
	Regional Health & Safety Leads
	Group and Regional Legal Counsel

Document application and publication			
Asia	Europe & USA	Lat Am	Middle East
Yes	Yes	Yes	Yes

Implementation and Revie	W
Implementation date	September 2025

Version control			
Issue	Date	Author	Reason
01	18.08.22	Simon Camby	Revision
02	03.05.23	Simon Camby	Update to include group responsibilities and annual reporting detail
03	31.07.23	Simon Camby	Annual Update
04	01.05.24	Simon Camby	Annual Update incorporating minor amends to reflect feedback from Farrer & Co. external review in 2024
05	29.08.2025	Simon Camby	Annual Update incorporating minor amends to reflect feedback from Farrer & Co. external review in 2025